

PTÓLEMUS Consulting Group

UBI and other trends in insurance

Presentation to FIA members

Vienna, 8th November 2017



The consulting & research firm for the connected world

Consulting services

Strategy
definition

Investment
assistance

Procurement
strategy

Innovation
management

Business
development

Deployment

Market research publications



Fields of expertise

Mobility services

Car pooling
Car sharing
Smart parking

Multimodal
mobility
Ride hailing

Road side
assistance
Tax refund

Vehicle services & telematics

bCall
eCall
FMS
SVT / SVR

Tracking
VRM
In-car Wi-Fi
Fuel cards

Parking
Navigation
Speed cameras
Traffic information

Usage-based charging

Car As A Service
Electronic Toll
Collection

Mobility-as-a-
Service
Road charging

UBI / PAYD
Vehicle rental
Vehicle leasing

Vehicle data & analytics

AI
CAN-bus
Crowd-sourcing
Data protection

Driving behaviour
OBD
Predictive
analytics

Remote
diagnostics
xFCD

Vehicle automation

ADAS

Autonomous
cars

Autonomous
trucks

Enabling technologies

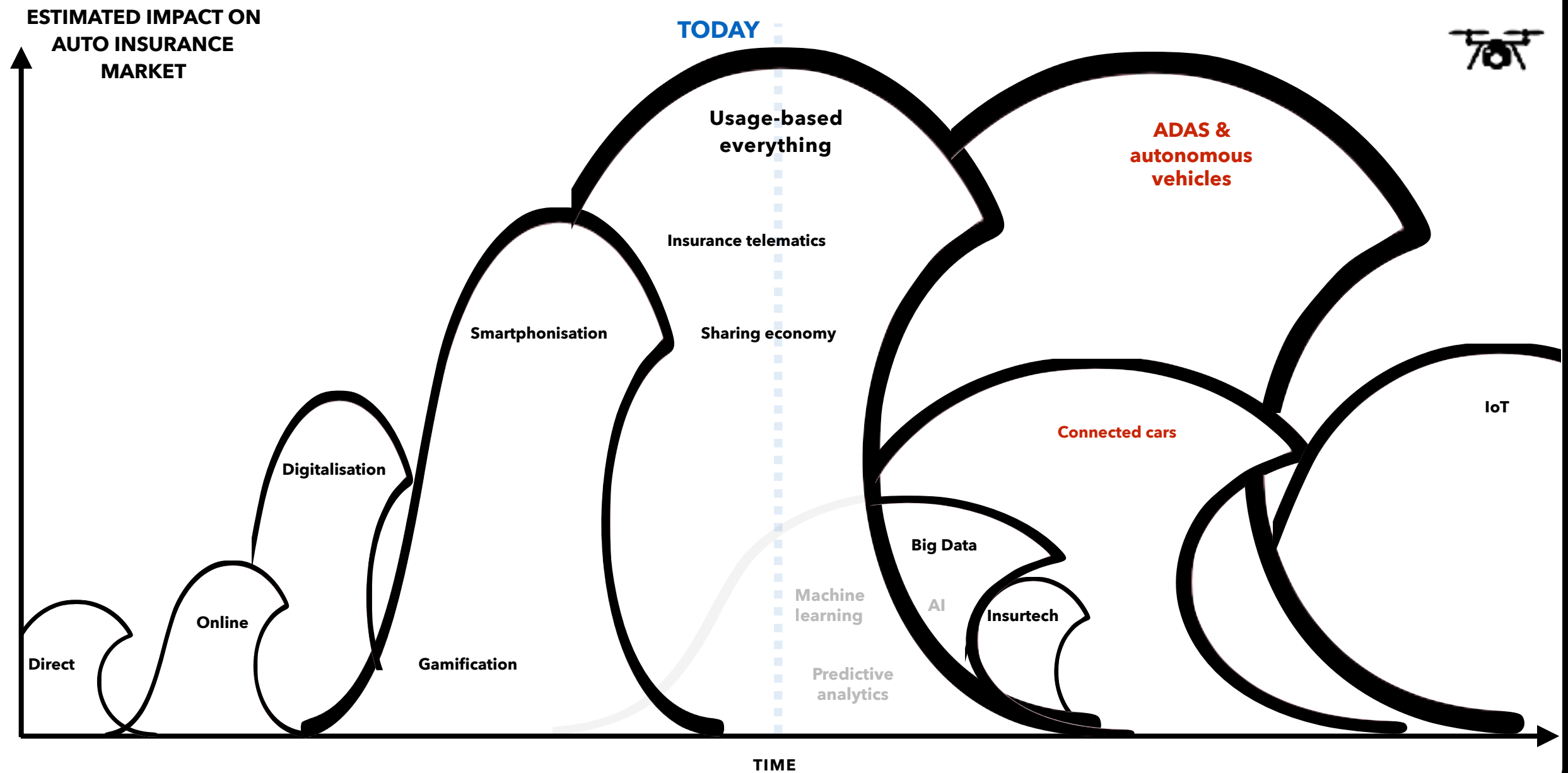
Positioning (GNSS
/ WiFi / cellular)

M2M /
connectivity
Smartphones

Telematic devices
V2X

No signs that the sea is getting quieter...

The waves - Major trends affecting the auto insurance business



UBI and other trends in insurance

1

Automation will affect everyone, later

2

Mobility will change the role of the OEM

3

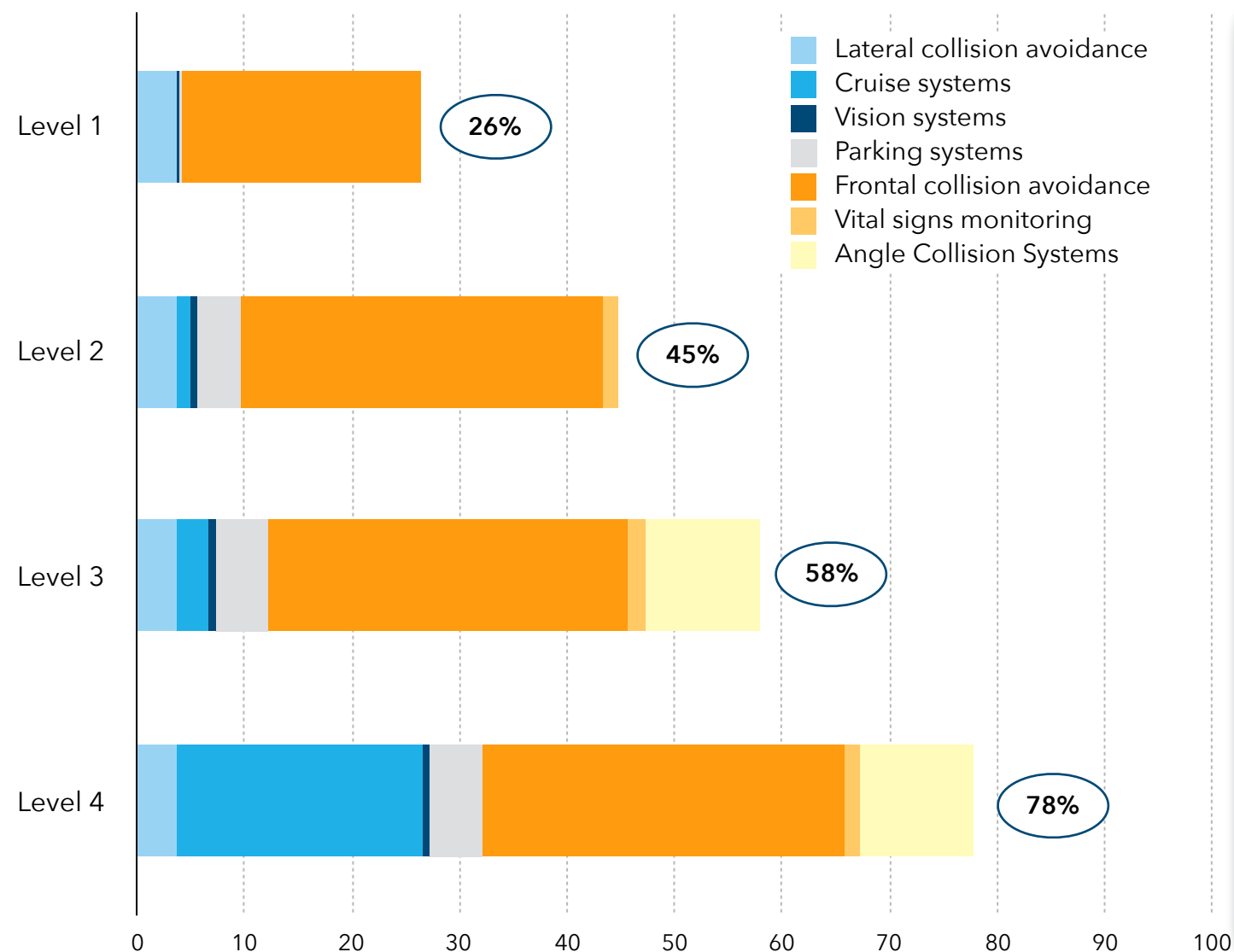
UBI is the first step in connected insurance

Fully autonomous vehicles are not expected this decade

					
	LEVEL 2	LEVEL 3	LEVEL 4	LEVEL 4 DRIVERLESS	LEVEL 5
Example	<i>Ford Focus 2016</i>	<i>Tesla Model 3</i>	<i>Mercedes E Class</i>	<i>Navya Arma shuttle</i>	<i>Rolls-Royce Vision Next 100</i>
Launch date	2010	2017	2021	2021	2030?
Enabling technologies	Sensors (Camera, radar)	3D / HD maps	Lidar, V2V, V2I	Lidar, V2V, V2I	Full AI HA GNSS
Defining application	ADAS	Advanced Cruise Control	Autonomous car	Driverless car	Driverless car
Regulation change required	Type approval	Highway code	UNECE R79	City mandate	International transport laws
Driver responsibility	Full liability	Full liability	Partial liability	No liability	No liability

ADAS can mitigate nearly half of the addressable claims

Addressable claims cost mitigated by ADAS in the UK



- Based on UK crash patterns
- Applicable only to **at fault collisions**
- **Frontal collision** is the most impactful ADAS
- **Parking** crashes occur when leaving. ADAS only assists parking
- Less human driving **makes risk more predictive**
- **Scoring** should apply to cars

The autonomous trip starts with ADAS features



UBI and other trends in insurance

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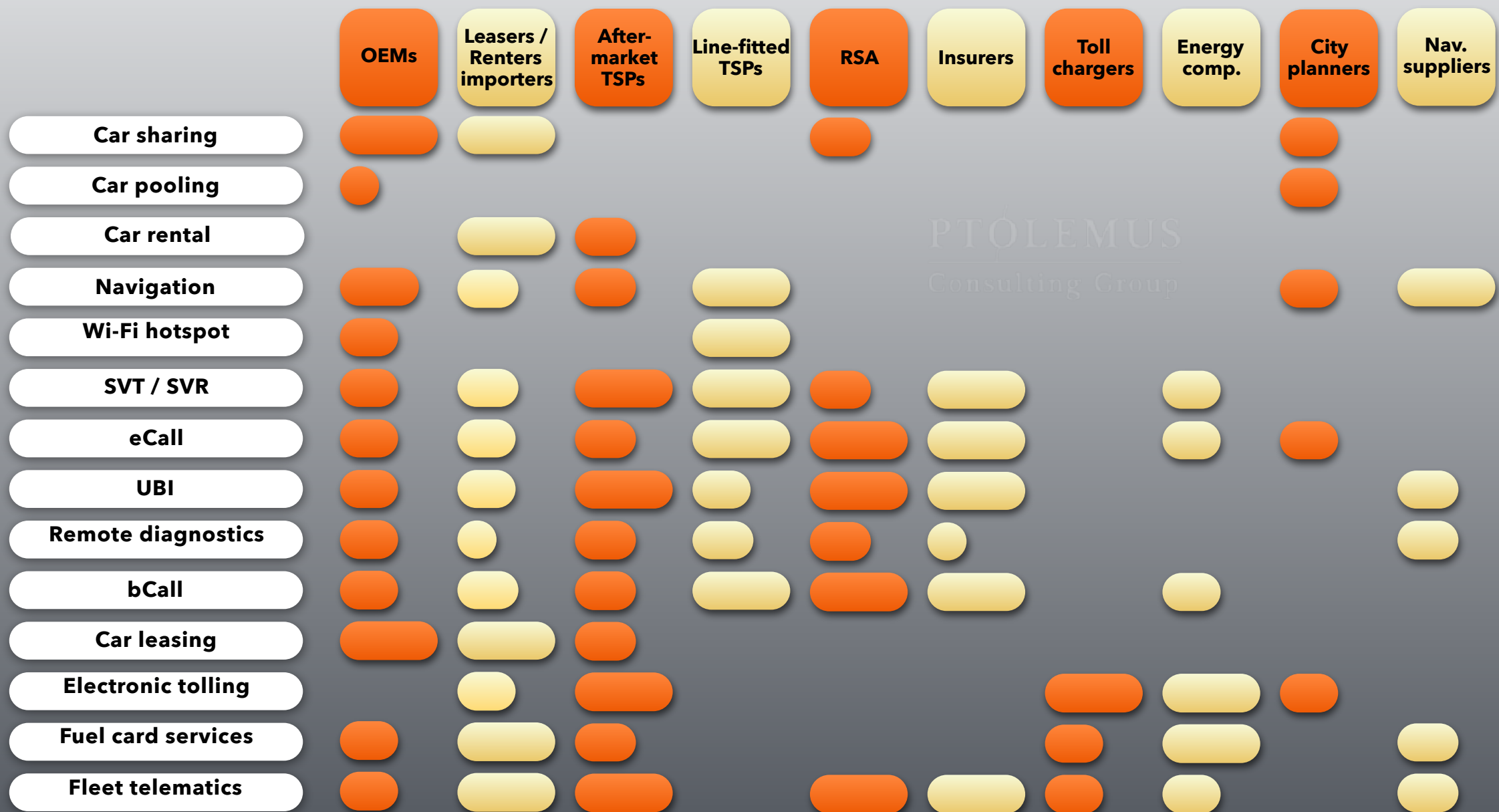
Mobility will change the role of the OEM

3

UBI is the first step in connected insurance

Car makers, leasers and aftermarket service providers offer the largest range of mobility services

Current presence of different stakeholders in mobility services



And these new players will enter the insurance business, directly or indirectly



AXA 安盛

redefining standards

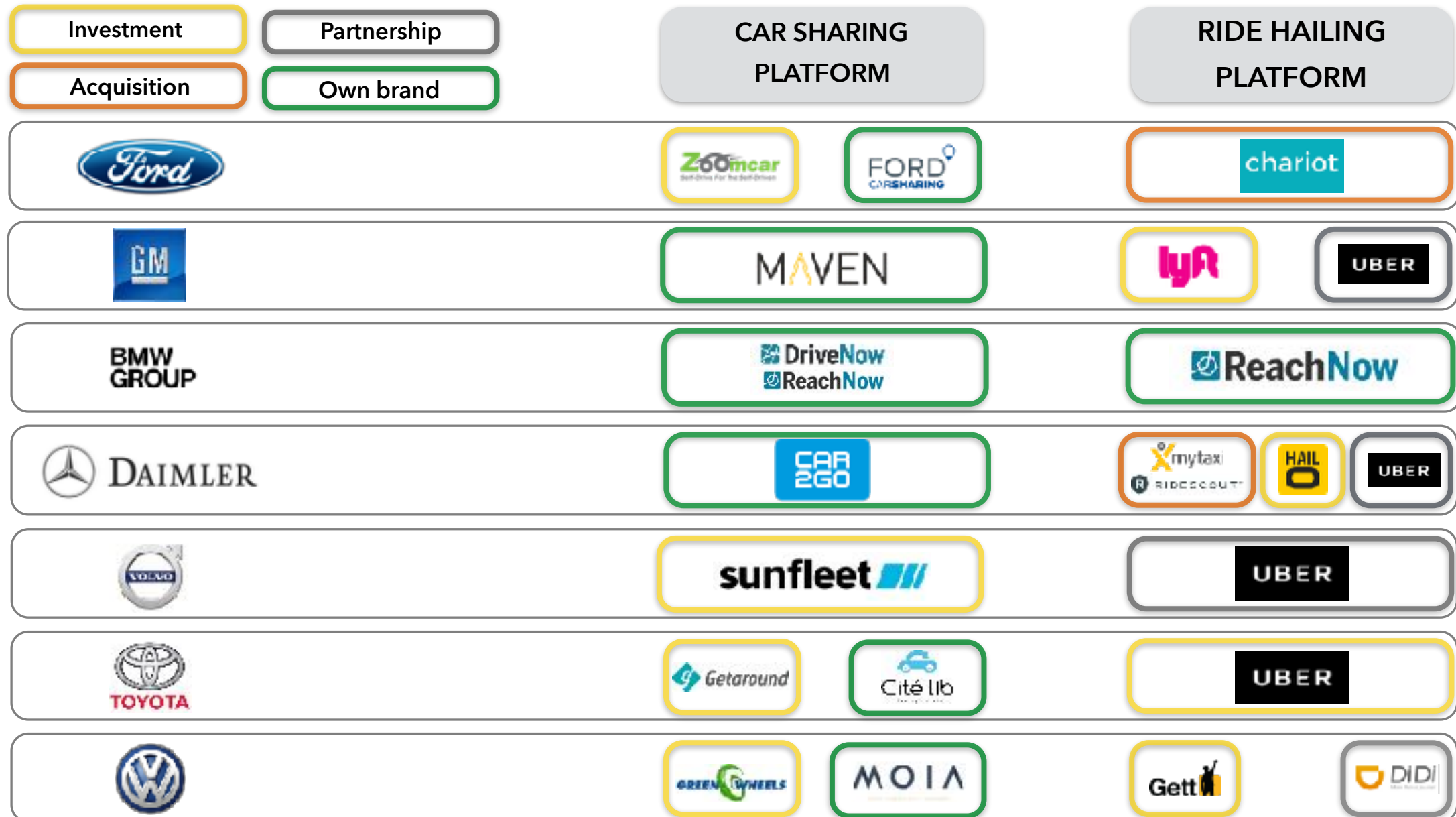


AXA 安盛

redefining standards

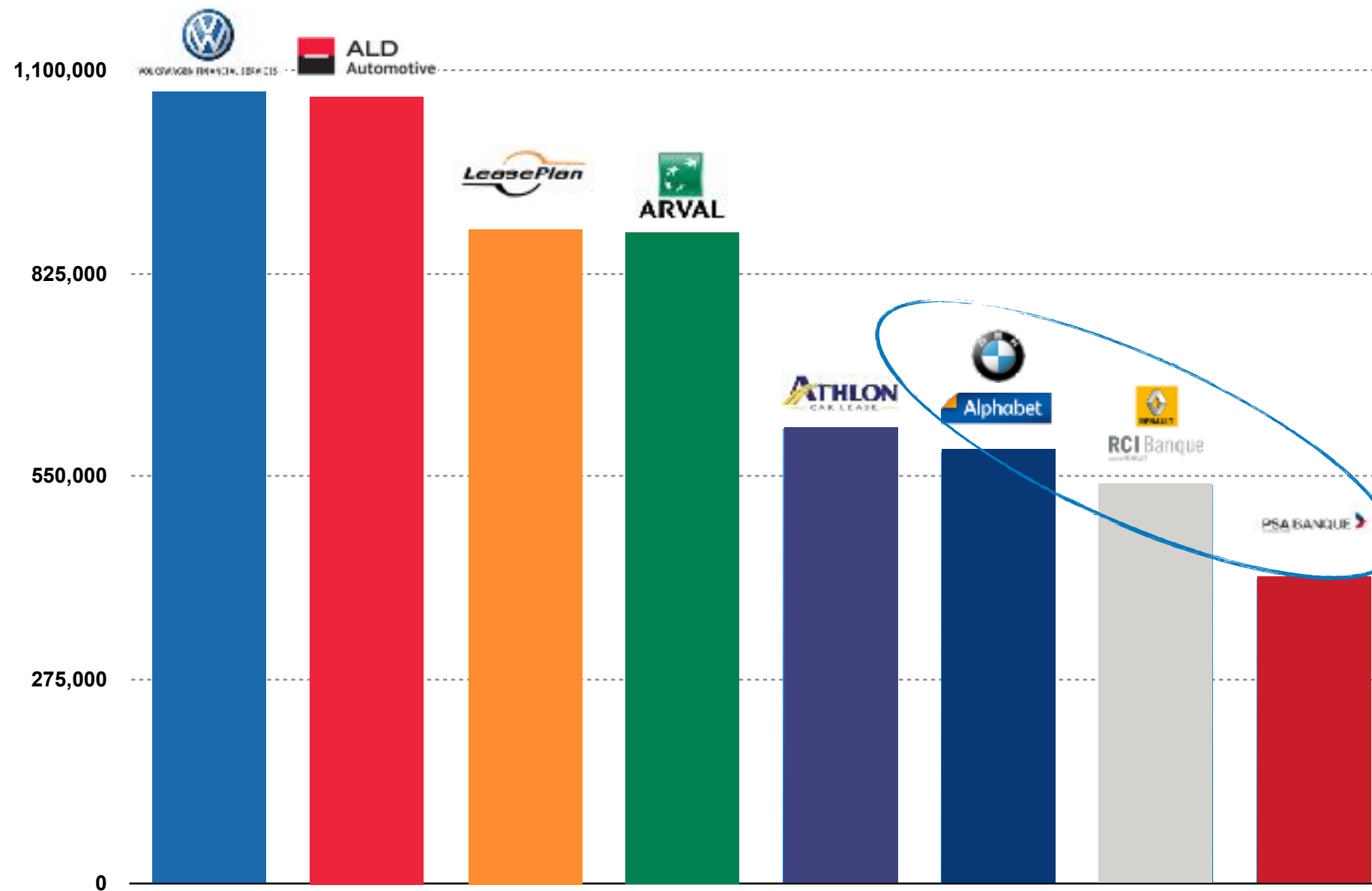


OEM have all invested in mobility



OEMs are already among the biggest leasing players

Largest leasing companies in Europe (number of cars)



- Leased cars will be equipped by the OEMs connectivity platform.
- Sharing, renting leasing will become different offer from the same companies

UBI and other trends in insurance

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Automation will affect everyone, later

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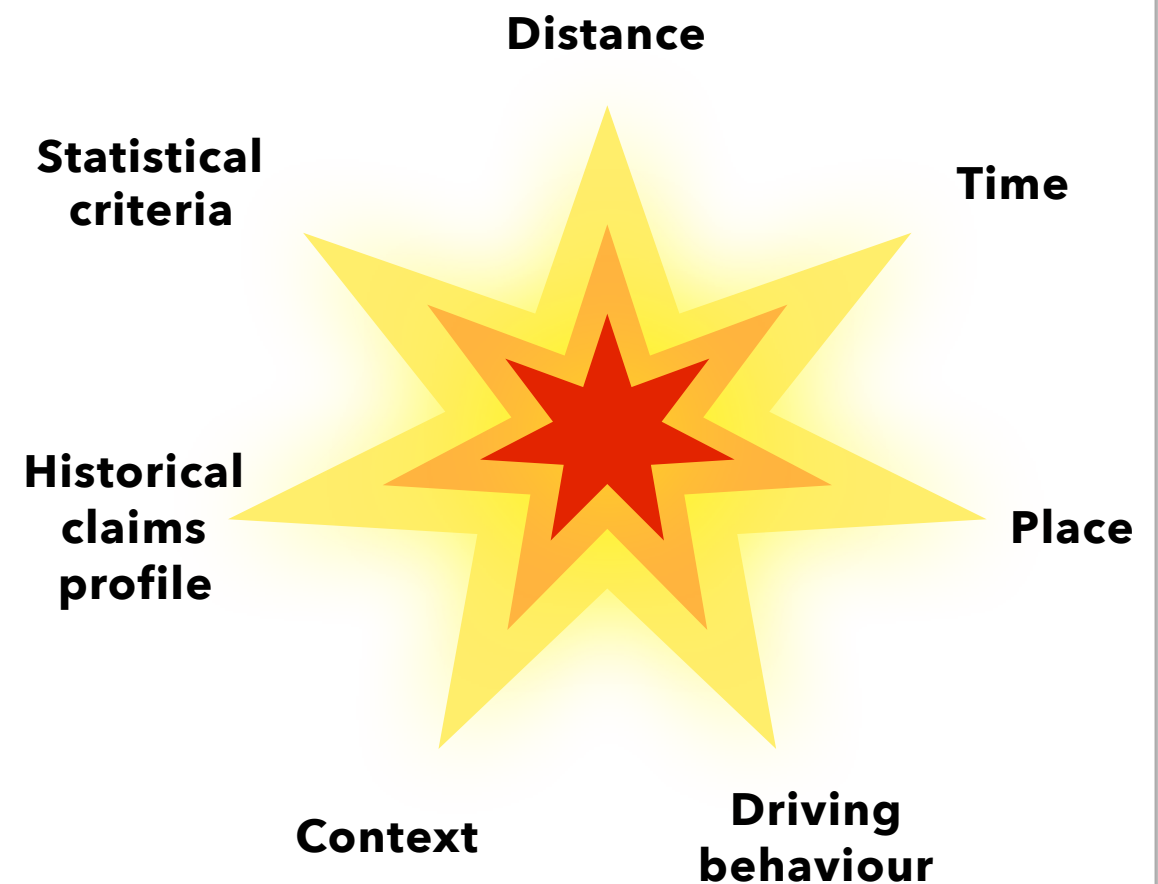
UBI is the first step in connected insurance

What are UBI and telematics insurance?

Its basic principles

- Most current insurance policies use **static / statistical criteria to evaluate drivers' risks** - Age, vehicle make & age, place of residence, occupation, etc.
- The **historical claims profile** is also taken in account
- Statistical criteria are being contested: **gender** was the first one to be forbidden
- **Usage-based Insurance programmes provide policies** based on these criteria and **5 new dynamic parameters**

The driving risk star



Unipol designed its model to solve a problem



Unipol, the pioneer



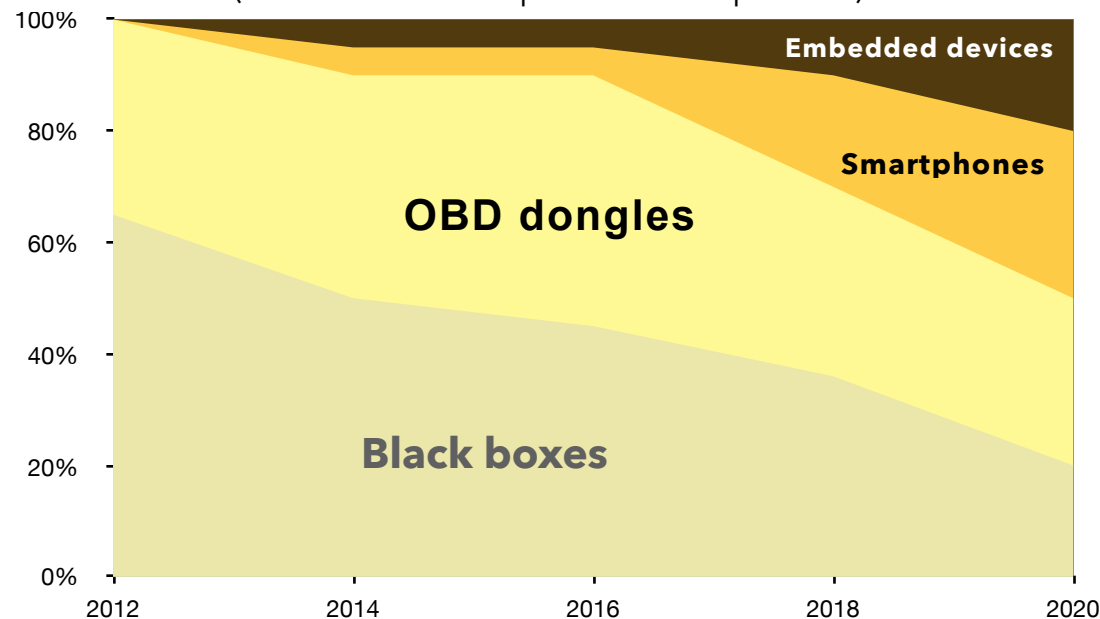
- Unipol started to incentivise drivers to have their car equipped with a **black box**
- Started with **pull model** to validate claims
- Added push alerts later to actively reduce **FNOL delay**
- The reduction in claims cost balanced the **cost of the device**
- **Mostly PAYD**, no risk management until much later
- Biggest UBI programme in the world with **3 million policies**

In 2 years, OBD dongles has become the leading technology to provide telematic insurance

PROGRESSIVE















Share of UBI policies by technology worldwide
(% of total market personal line policies)



- Progressive launched **Snapshot** in 2008
 - The OBD dongle is installed by the driver
 - The snapshot is taken over the course of 3 to 6 months only
 - Location data is not collected
- The programme is accessible for **all drivers**, not just high risk
- Progressive only uses **3 parameters**: harsh braking, mileage and night driving
- It is now the 2nd biggest UBI programme worldwide with **2 million policies**
- We expect it will **switch to smartphones** in the next 2 years

OBD dongles can collect different datasets, adapting to the insurer's business model

Starting with a simple proposition can lead to success

+ ↑ Number of subscribers ↓ -				Permanent Embedded connectivity Bluetooth Accelerometer GPS Gyro	✓ ✓ ✓ ✓ ✓ ✓
				Permanent Embedded connectivity Bluetooth Accelerometer GPS Gyro	✓ ✓ ✓ ✓ ✓ ✓
				Permanent Embedded connectivity Bluetooth Accelerometer GPS Gyro	✓ ✓ ✓ ✓ ✓ ✓
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				Permanent Embedded connectivity Bluetooth Accelerometer GPS Gyro	✓ ✓ ✓ ✓ ✓ ✓

Several programmes now put more emphasis on rewards

Reward-based programmes

- Giving a premium discount might not be financially sustainable for all drivers
- Benefits
 - ✓ Many options for the insurer: Fuel, repair, everyday treats
 - ✓ Shared cost through partnership model - Sometimes no variable cost for the insurer
 - ✓ More complex to set up, but harder to copy
- Drawbacks
 - * Not sufficiently attractive for high premium segments
 - * More adapted to big insurers with large customer base
 - * Some customers with little time will not fully benefit from the scheme



Vitality drive
(South Africa)



Drivewise Mobile
(US)



(UK)



Car clubs have a lot to provide to insurers

RSA searching for the perfect business model

- RSA have a **dedicated channel** to sell insurance
- The club's benefits can include a device
 - ✓ **DLG** tried to have it send information to **Greenflag**
 - ✓ **RAC** initially offered the device to its members then added UBI insurance. BUT no crash or diagnostics
 - ✓ **AXA, Allianz, Generali** all trying to find a model to monetise car data from their assistance partners.
 - ✓ **AAA** now provides car sharing/ ride hailing
- **OEM data is the next step for many**
 - * OEMs are all building their own data cloud
 - * Quality, frequency and data sets will vary
- **Crash data can be sold in a transaction based model**

FNOL - Collision Alert

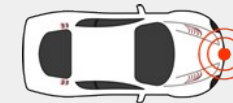


Policy: 06/02/2014 10:06:40_LM61XOP
Vehicle Reg: LM61XOP
Make: FORD
Model: GALAXY ZETEC TDCI AUTO

Road: M4
Speed Limit: 70
Location: Reading
Postcode: RG10 0

Impact Location: Front

Time: 11:56:06
Date: 03 July 2015



Confidence: High

The following feedback suggests that there has been a collision:

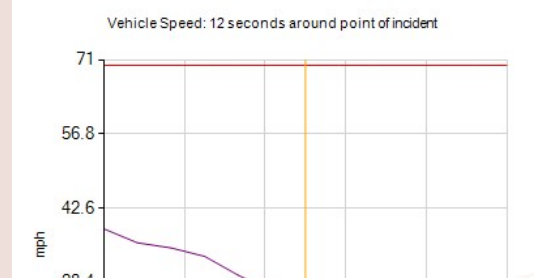
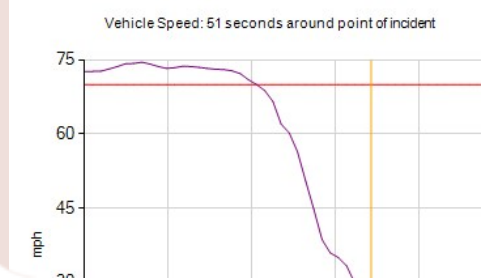
- Confidence value was greater than 95%

Severity: High

The following feedback suggests that the severity of the collision is High:

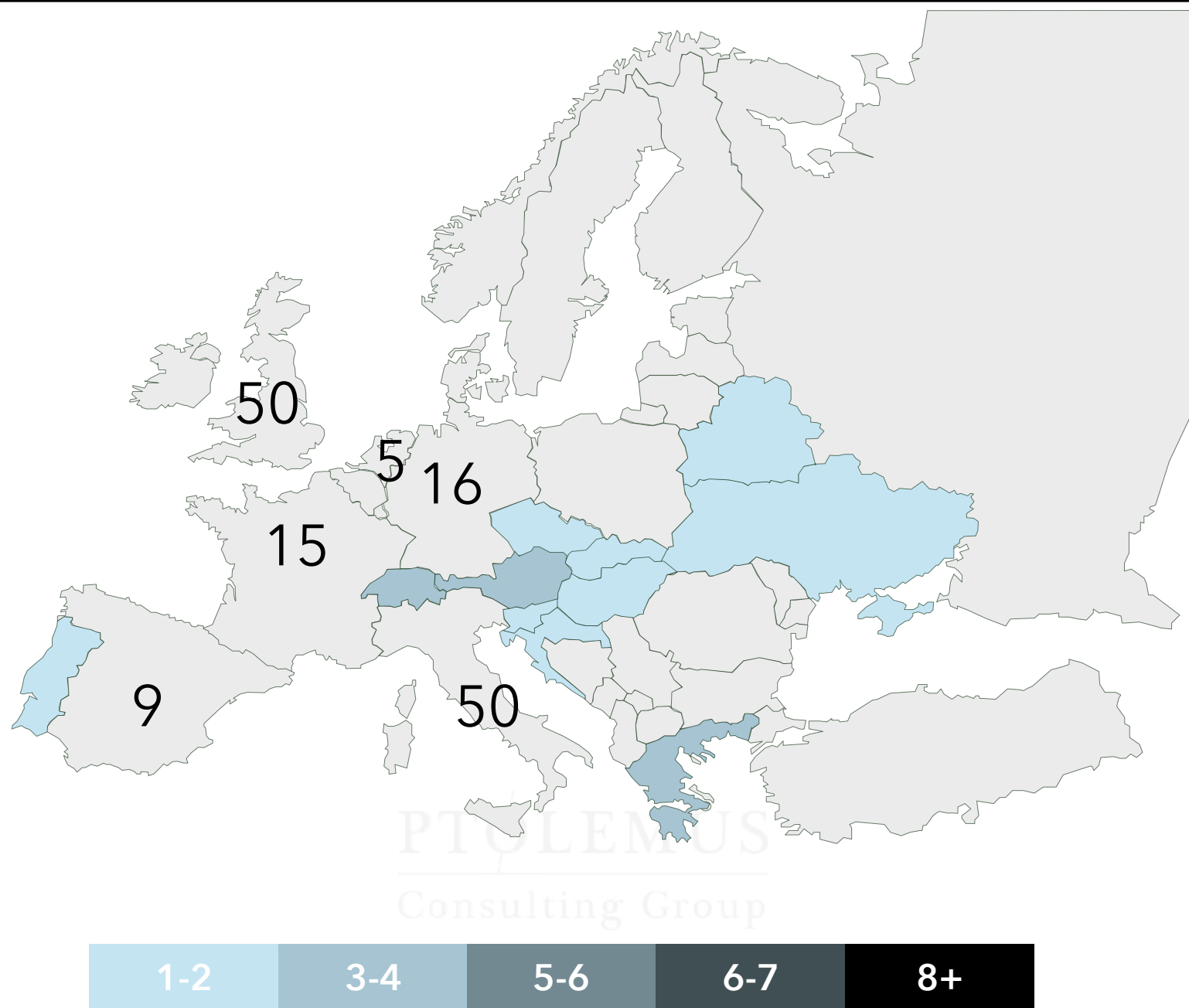
- Severity was 4g or greater

Collision location and speed graphs: Click [here](#) to view in Google Maps.

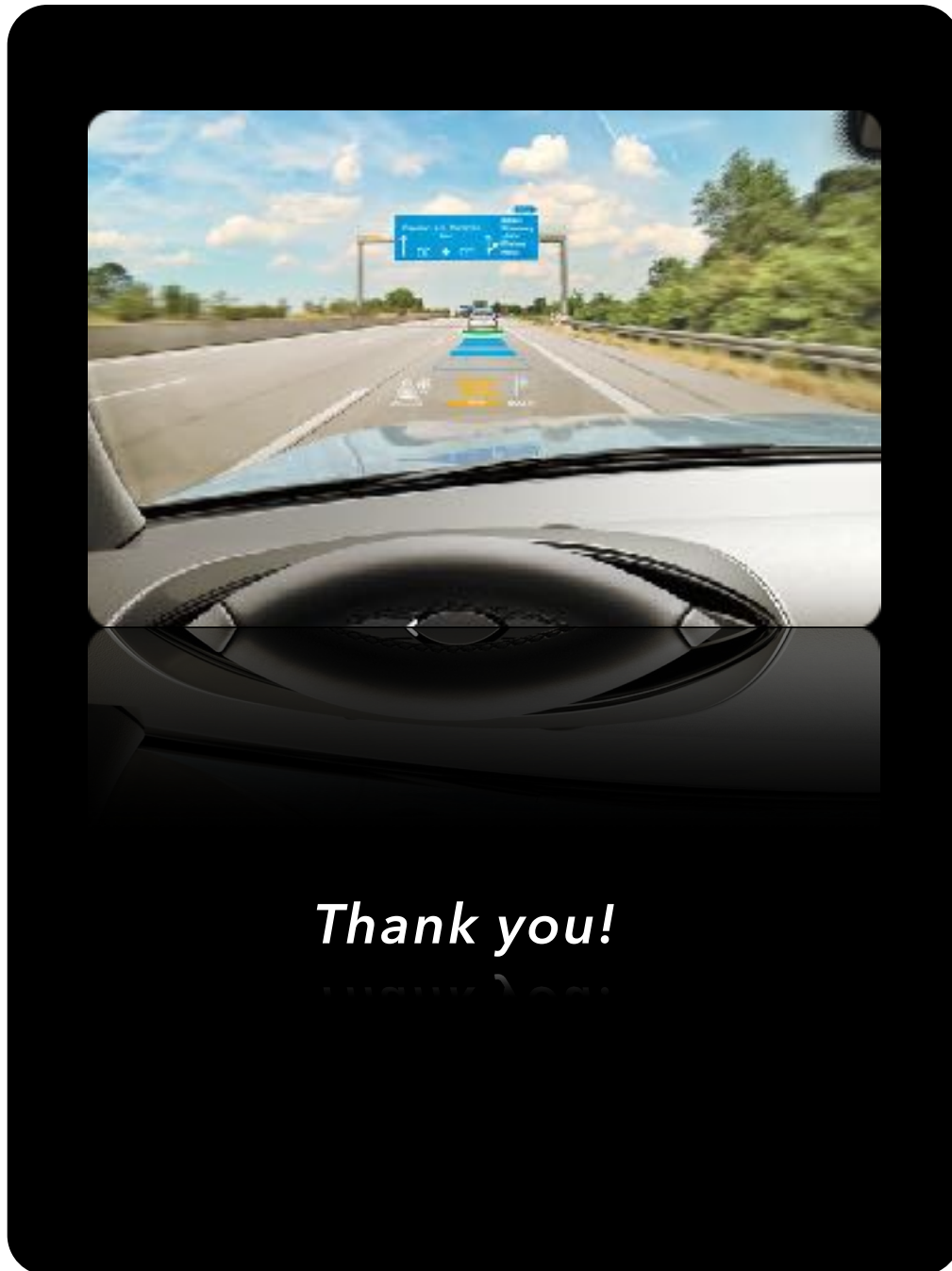


Most European markets have started

Active UBI programmes in Europe



From a drop in the ocean to a teaspoon



- Insurance is becoming **assistance**. It needs car data to evolve. The same data can reduce assistance costs
- Crash data is a priority for insurers
- AV will not happen soon but ADAS already has an **impact on repair today**
- The RSA market will need to morph quickly:
 - Use of diagnostics data become key to improve RSA operations
 - With more shared vehicles, B2B assistance contracts will represent a bigger share of the market
- Insurers and assistance providers are best positioned to combine forces and share costs