PTOLEMUS Consulting Group

Capturing the new trends in motor insurance



FIA - Marketing & management workshop

This workshop will help you build your high level telematics value propositions

- We have identified 2 major visions for Automobile Clubs in telematics services:
 - 1. Providing connected roadside assistance / predictive maintenance services
 - 2. Offering usage-based insurance products
- We will split the audience into 5 groups of 7-8 persons from different clubs
- Each group will build its initial value propositions in order to achieve each of this telematics vision by using our proposed framework & methodology
- We will give you a list of the **10 to 12 most important criteria to build each value proposition** and you will have to make you own choices for each criteria depending on your target customers, service, technologies, etc.
- Then, each group will present its 2 value propositions and summarise them into 1-2 sentences to explain and justify its different choices to the audience
- We will provide you with **our comments on your value propositions** 2 minutes by group
- All participants from the audience will rate each value proposition by evaluating its quality, relevance for its market and interest for its club





We will split the audience by group of 7-8 people and each of them will build its value propositions for different telematics visions

- Introduction & methodology 15 minutes
- Preparation of your value propositions 30 minutes
 - Each group will work on these 2 visions and will be asked to build a value proposition in order to achieve each vision by using our proposed framework
- Presentation of your value proposition & debrief 40 minutes
 - Each group will **present its 2 value propositions** and **summarise them into 1-2 sentences** to explain its different choices 3 minutes by group
 - We will provide you with our feedbacks on each value proposition 2 minutes by group
 - All participants in the audience will rate each value proposition by evaluating its quality, relevance for its market and interest for its club
- Conclusions & next steps 5 minutes



You will work by group of 7 to 8 people

Group 1	 Sokol Duma - ACA Albania - Secretary for Sport - Albania Eridon Lameborshi - ACA Albania - Assistant General Secretary - Albania Bajram Muca - ACA Albania - Club Correspondent - Albania Peter Hergovits - ASA Club - Correspondent - Slovakia 	 Kornelia Pulay - MAK Manager International Affairs - Hungary Ivaylo Ivanov - UAB IT Secretary - Bulgaria Ivaylo Tarpanov - UAB Marketing Director - Bulgaria Roman Turza - UAMK Strategic Development Director - Czech Republic
Group 2	 Maria Valeria Cipollone - ACI - foreign relations office - Italy Irena Minovska - AMSM - Strategic Manager - Macedonia Giulia Miotto - FIA - Project and Events Manager - Belgium Gorana Bolanca - HAK - Head of Membership Department - Croatia 	 Ivana Javor - HAK - Associate in membership department - Croatia Alan Vojvodic - HAK - Head of Membership Sector - Croatia Jasmina Sunjic - OAMTC - Head of Product Marketing - Austria
Group 3	 Malgorzata Gobber - ACA France - Marketing account executive - France Jean-Claude Juchem - ACL - Chief Executive Officer - Luxembourg Aleid Lieshout - ANWB - Communications Executive - Netherlands Matthieu Noel - PTOLEMUS - Manager - France 	 Mirjam Gosetti - TCS - Head of sales and customer services - Switzerland Markus Kummer - TCS - Head Market & Product Management - Switzerland Dierk Schehrer - TCS - Head of Marketing - Switzerland
Group 4	 Ada Mesic - BIHAMK - Membership department - Assistant specialist - Bosnia and Herzegovina Zlatan Velic - BIHAMK - Head of Membership and Marketing - Bosnia and Herzegovina Gabriel Simcic - FIA Region I - Coordinator - Belgium 	 Marzena Jougounoux - PZM - Chief Road Safety Specialist & FIA Club Correspondent - Poland Hamza Beciri - SHAMD - Executive Director - Kosovo Majlinda Mazelliu - SHAMD - Club Correspondent - Kosovo Fisnik Morina - SHAMD - President - Kosovo Edona Peci - SHAMD - Foreign Affairs Officer - Kosovo
Group 5	 Taina Saari - AL - Marketing Manager - Finland Afag Huseynli - AMAK - Director of Strategy and Mobility - Azerbaijan Vusal Rajabli - AMAK - President - Azerbaijan Damijan Andjelkovič - AMZS - Director of AMZS insurance broker company - Slovenia 	 Mateja Drobnic - AMZS - Head of Membership - Slovenia Katy Kocet - AMZS - Product Manager for insurance in AMZS insurance broker company - Slovenia Ana Zabkar - AMZS - Senior Membership Organizer - Slovenia Thomas Hallauer - PTOLEMUS - Director - UK

Please evaluate the value propositions from each group from 1 to 10 for their quality, relevance and interest for your club

Family name	First name	Club	Email address

	Value propositions	Quality	Relevance for your market	Interest for your club
Group 1	Connected roadside assistance			
	Usage-based insurance			
Group 2	Connected roadside assistance			
	Usage-based insurance			
Group 3	Connected roadside assistance			
	Usage-based insurance			
Group 4	Connected roadside assistance			
o.oup .	Usage-based insurance			
Group 5	Connected roadside assistance			
	Usage-based insurance			



Providing connected roadside assistance / predictive maintenance services: 12 components to get right (1/2)

- What is your offer in the telematics RSA?
- Mobile app to make calls only
- On demand RSA
- bCall including remote diagnostics
- Preventive maintenance / prognostics solution

Offering / positioning

Vehicle segment

- Which type of vehicles should be targeted?
 - Private passenger cars
 - Company cars
- Light commercial vehicles
- Heavy commercial vehicles

- What will be the impact of telematics on the RSA / auto club subscription fees?
- How will you incentivise customers to share their data?

Pricing model

Value proposition components

Vehicle age

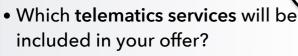
- Should the offer be targeting only recent vehicles?
- Can you address all vehicles?



Value added services

Customer target

- Should you develop telematics RSA to attract new customers?
- Or to retain existing customers?

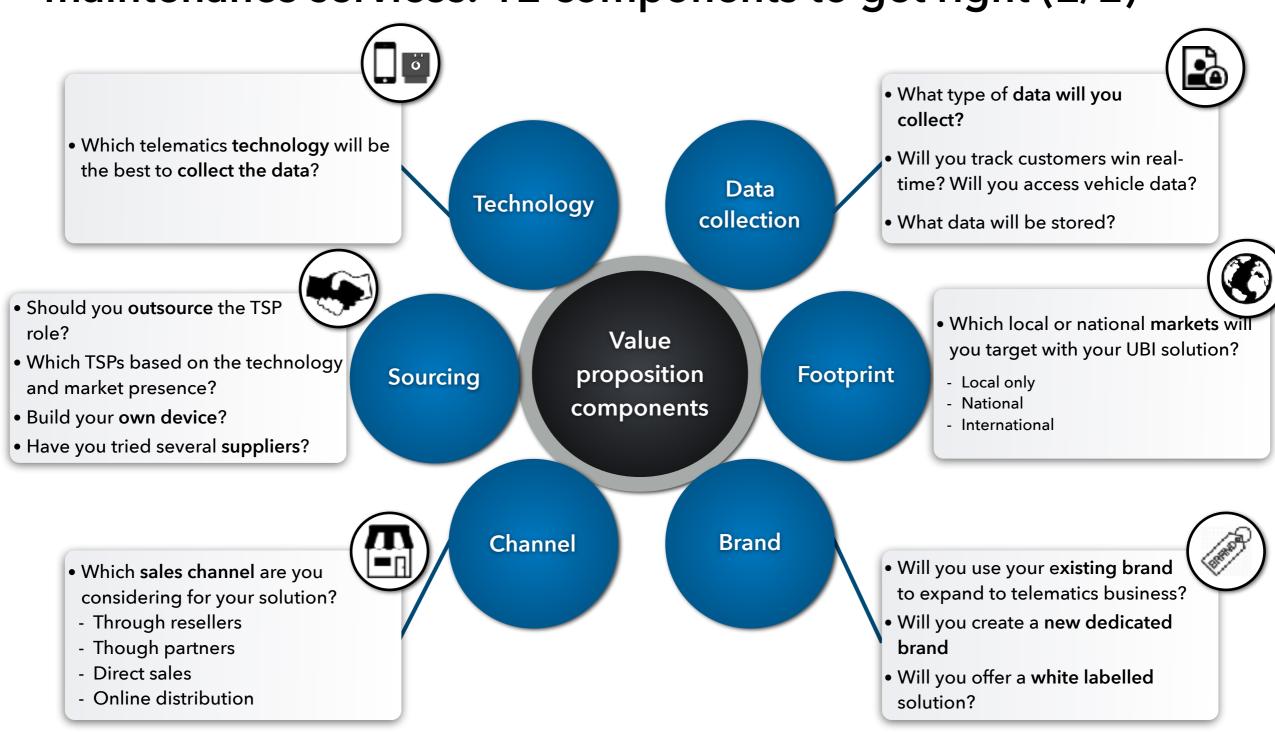


 What is the added value for customers?



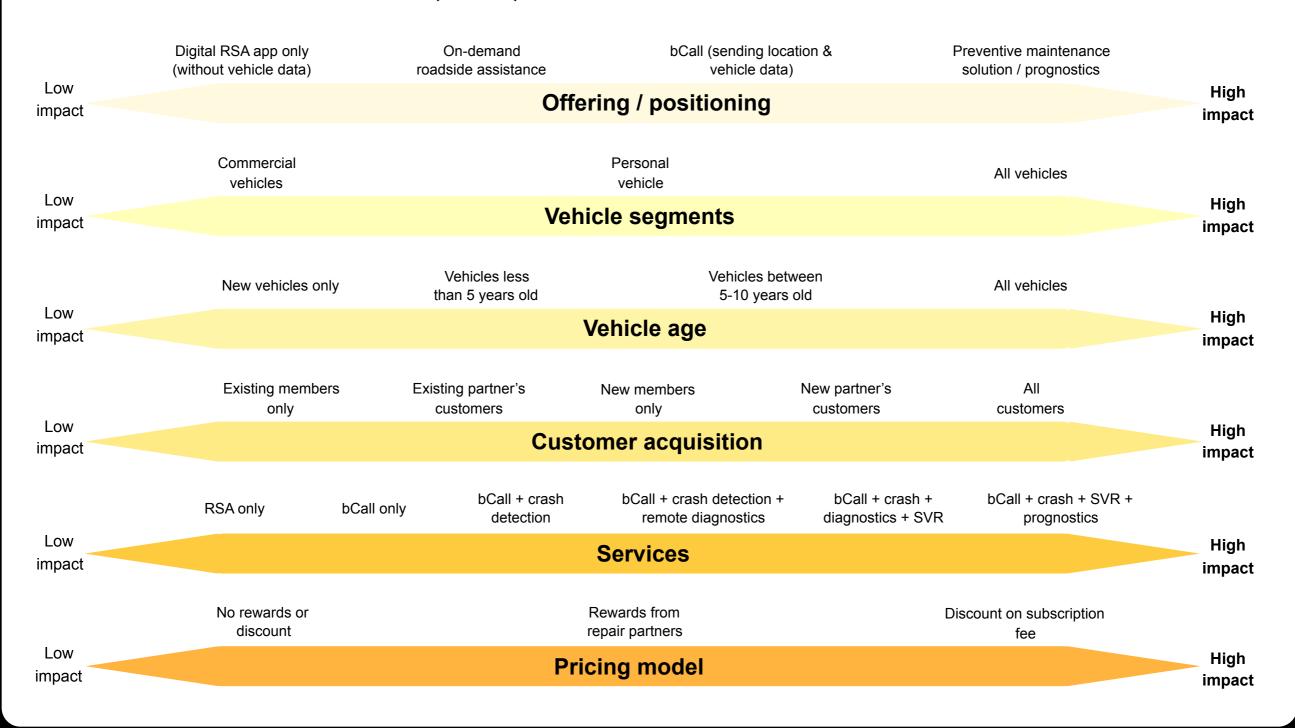
Source: PTOLEMUS

Providing connected roadside assistance / predictive maintenance services: 12 components to get right (2/2)



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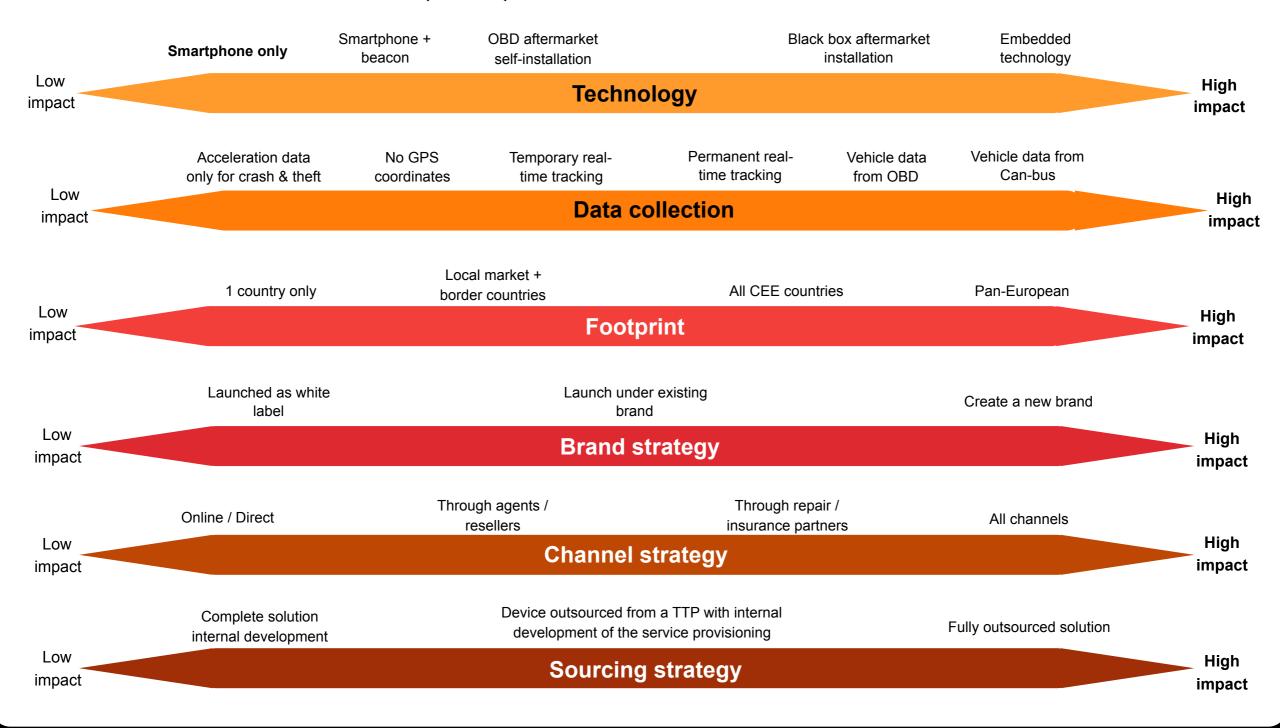
Value proposition framework for vision #1 - Connected roadside assistance (1/2)





Source: PTOLEMUS - Note: Impact for the customer

Value proposition framework for vision #1 - Connected roadside assistance (2/2)





Offering telematics insurance products: 12 components to get right (1/2)

- What is your offer in the telematics insurance business?
- Crash data business
- Try before your buy programme
- Broker / seller of UBI policies
- What is your positioning in UBI?
- B2B vs B2C

Offering / positioning

Vehicle segment

- Which type of vehicles should be targeted?
 - Private passenger cars
 - Company cars
 - Light commercial vehicles
- Heavy commercial vehicles

- What will be the impact of telematics on the insurance pricing?
- How will you incentivise customers to share data and become better drivers?

Pricing model

Value proposition components

Driver segment

- Should the offer be targeting a specific driver segment?
- Can you address all low-risk drivers?



Value added services

- Which telematics services will be included in your offer?
- What is the added value for customers?

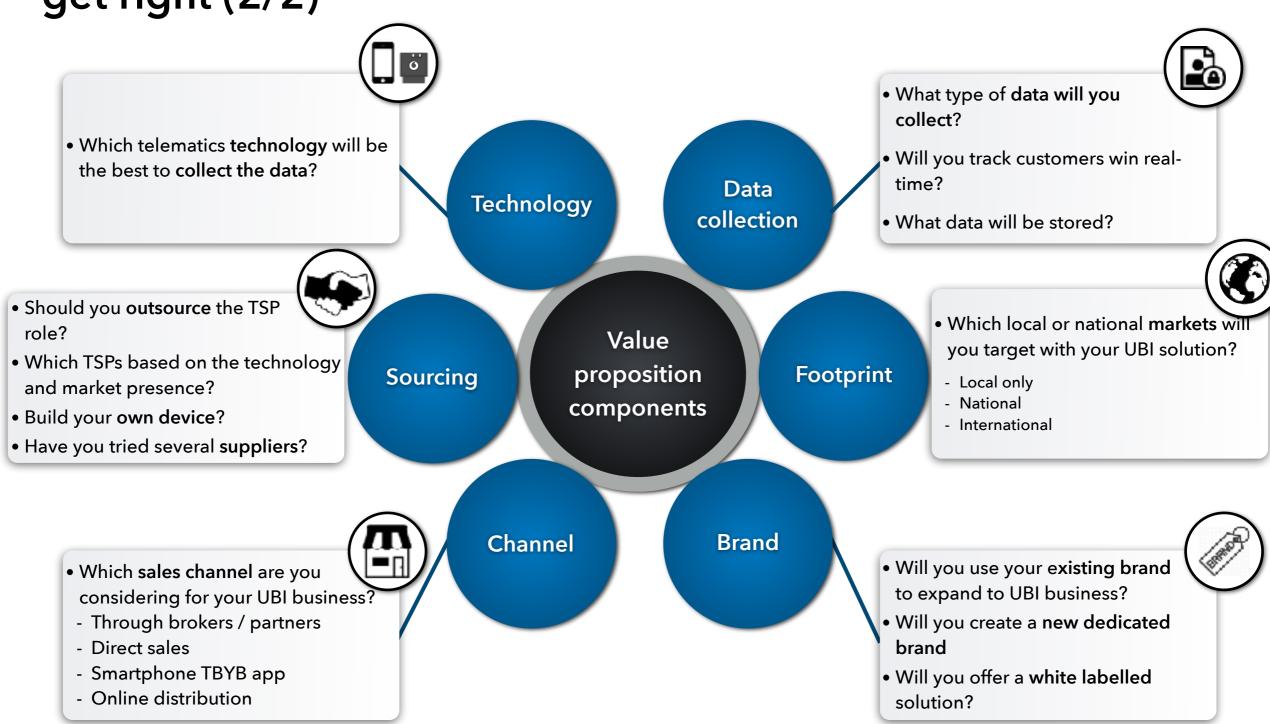
Customer acquisition

- Should you enter in the telematics insurance business to attract new customers?
- Or to retain existing customers?



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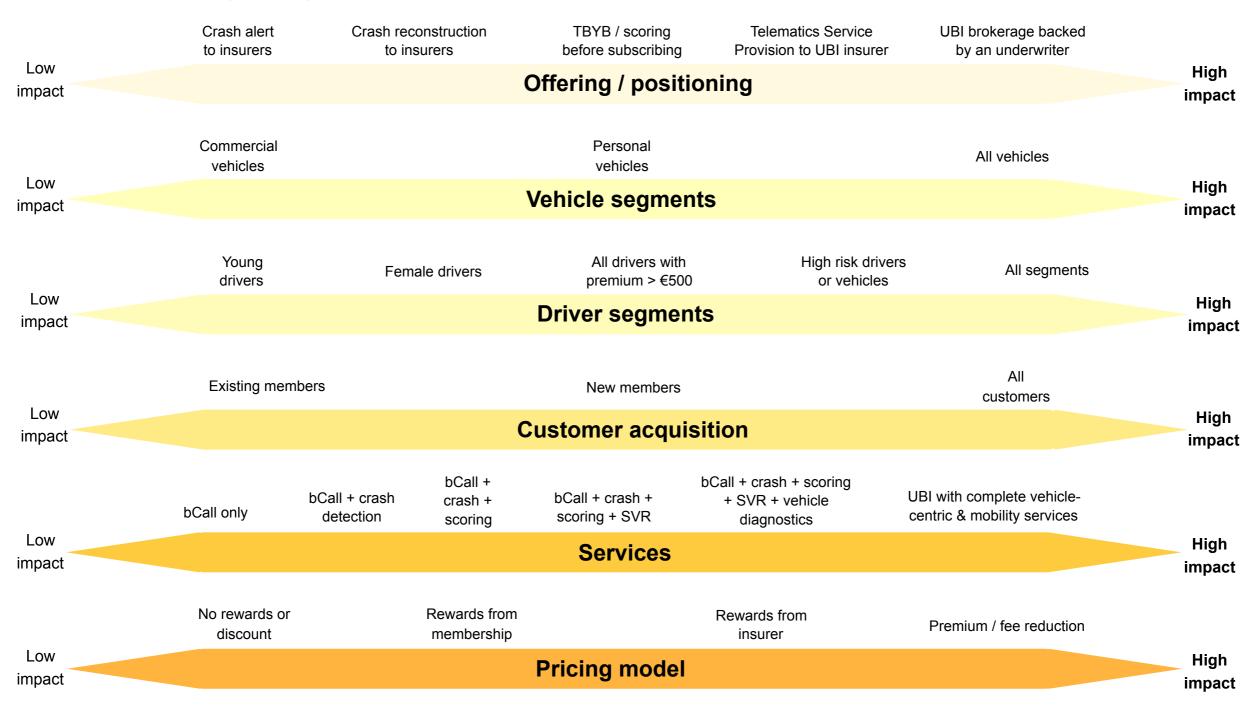
Offering telematics insurance products: 12 components to get right (2/2)



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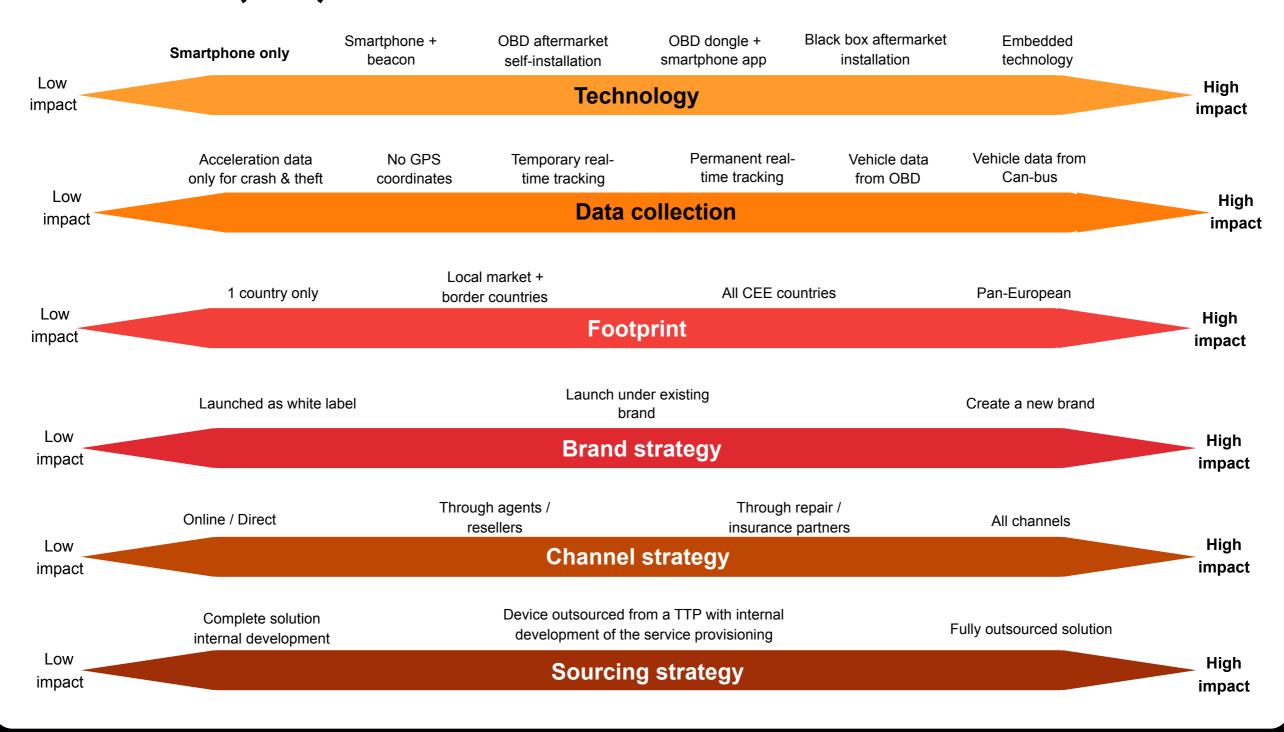
Value proposition framework for vision #2 - Telematics insurance (1/2)





Source: PTOLEMUS - Note: Impact for the customer

Value proposition framework for vision #2 - Telematics insurance (2/2)





2 groups come on top! but we can learn from everyone



Results

Well done to the winners:

- Group 2: "Don't worry drive happy"
- Group 4: "Pay what you should"
- "Don't worry drive happy" was a connected roadside assistance programme based on an OBD device to provide preventive maintenance service. Members receive rewards for sending repairs to the right network.
- "Pay what you should" was full fledge service were members receive discounts on insurance and road side assistance based on the same OBD device. The programme would be developed in partnership with a technology provider and insurance brokers

What we learned and need to keep in mind

- If you outsource everything you will benefit from the latest process and technology but will be dependant on the initial choice of partner and will potentially make no profit.
- Try Before You Buy offers are a great communication tool to inform your member and get them to test driver behaviour monitoring and the benefits they can earn. However, it brings no direct revenue so should be based on apps, not OBD dongles.
- One group started by defining the technology and then the service that could be derived from it. This is a strategical error many companies have faced. Always start with the customer, then the service you can provide and then define the technology you need to do that.

- Remote diagnostics is not easy but has been done before. Accessing the information from all types of vehicles will cost more. Be very precise about what you are guarantying the system can diagnose to about liability issues.
- Prognostic / preventive diagnostics is much harder and requires big data analytics in order to identify early the signs of a possible fault. Communicating to the driver that they need to act now while they do not have a problem will also be a challenge.
- Besides confusing the driver, giving away too much in your offer will make it unmanageable. So adding preventive maintenance, crash detection and PAYD drive insurance will probably not work.

PTOLEMUS Consulting Group Strategies for Mobile Companies

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